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ACTION IO-10

INFO OCT-01 CIAE-00 CU-02 INR-07 NSAE-00 USIA-06 AF-06

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P R 211944Z AUG 75 FM AMEMBASSY PARIS TO SECSTATE WASHDC PRIORITY 2393 INFO USMISSION USUN USMISSION GENEVA

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E. O. 11652: N/A

TAGS: AORG, OCON, UNESCO

SUBJECT: AGENDA FOR UNESCO SPECIAL COMMITTEE MEETING (SEPT. 11 - 12) AND 98TH EXECUTIVE BOARD SESSION (SEPT. 15 - OCT. 10, 1975): ANALYSIS AND RECOMMENDATIONS

REFS: (A) PARIS 18327 AND (B) PARIS 21280

SUMMARY: THIS MESSAGE IS INTENDED TO ASSIST DEPARTMENT IN DRAFTING INSTRUCTIONS AND ASSIGNING ADVISORS FOR SUBJECT MEETINGS. ONLY PROBLEMS THAT LIKELY CONFRONT USG AND ADVANCE PREPARATIONS THAT WILL BE REQUIRED ARE HIGHLIGHTED. REFERENCES ARE MADE TO AGENDA ITEMS AS THEY APPEAR ON PROV. AGENDA FOR SUBJECT MEETINGS (DOC. 98 EX/SP/1 AND 98 EX/1), AIRPOUCHED TO IO/UNESCO AUG. 12. END OF SUMMARY.

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1. ITEM 1 - ADOPTION OF EXBD AGENDA.

ACCORDING TO 98 EX/1 ADDENDUM JUST ISSUED, THERE WILL BE TWO NEW ITEMS ADDED TO PROV. AGENDA, I.E. ITEM 8.10 - STAFF SALARIES AND ALLOWANCES: APPLICATION OF POST ADJUSTMENT, AND ITEM 9.2 - REPORT OF THE DG ON THE IMPLEMENTATION OF THE RESOLUTION 14.1 OF THE 18TH GENCONF: PARTICIPATION OF UNESCO IN THE CELEBRATION OF THE 30TH ANNIVERSARY OF THE END OF WWII (ITEM ADDED AT USSR REQUEST).

COMMENT: ITEM 8.10 WAS ADDED BY DG IN ANTICIPATION OF CERTAIN CHANGES, LIKELY TO BE PROPOSED LATER THIS MONTH BY INT'L CIVIL SERVICE COMMISSION, IN THE APPLICATION OF THE POST ADJUSTMENT SYSTEM FOR ADOPTION BY THE 30TH UNGA. THE DG WILL REPORT ON THESE PROPOSALS AND WILL ASK EXBD APPROVAL FOR THE APPLICATION TO UNESCO STAFF OF RELEVANT DECISIONS TAKEN BY UNGA. DEPT'S GUIDANCE REQUESTED.

SOVIET-INSPIRED ITEM 9.2 IS OBVIOUSLY INTENDED TO GET MORE PROPAGANDA-MILEAGE OUT OF WWII ANNIVERSARY. DG EXPECTED TO REPORT ON MEASURES TAKEN AT HQ AND IN MEMBER STATES, WHO CARE TO INFORM HIM, TO CELEBRATE THIS EVENT. USDEL SEES NO NEED FOR US TO GET INVOLVED IN THIS ITEM.

AS OUTLINED IN REF (B), US EXBD MEMBER MAY PROPOSE IN-CLUSION OF OUR ITEM RE "METHODS OF WORK OF THE ORGANIZATION: MEMBERSHIP OF REGIONAL ACTIVITY GROUPS" TO AGENDA. THIS CAN BE DONE EITHER AT THE BEGINNING OF SESSION OR AT SOME LATER POINT DURING THE MEETING.

2. ITEM 3.1.1 - CONTINUATION OF THE UNITED NATIONS JOINT INSPECTION UNIT. NOTE: THIS ITEM, AS WELL AS OTHERS UNDER THE GENERAL ITEM 3: "METHODS OF WORK OF THE ORGANIZATION", WILL BE FIRST DISCUSSED BY SPECIAL COMMITTEE ON SEPT. 11 - 12.

SUGGESTED US POSITION: THE JIU SHOULD BE CONTINUED UNTIL SUCH TIME AS THE UN SETS UP AN OVERALL INDEPENDENT LIMITED OFFICIAL USE

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INSPECTION AND EVALUATION UNIT, AT WHICH TIME THE JIU SHOULD BE INCORPORATED IN THE NEW SYSTEM. THE JIU HAS A CRUCIAL ROLE IN IMPROVING THE EFFECTIVENESS OF THE UN SYSTEM. THE JIU SHOULD BE STRENGTHENED BY INCREASING ITS BUDGET, ENLARGING ITS STAFF, AND GIVING IT RELATIVELY MORE AUTHORITY.

SINCE THIS ISSUE WILL BE CONSIDERED BY THE GOVERNING

BODIES IN ALL THE UN ORGANIZATIONS, WE SHOULD HAVE SIMILAR TALKING POINTS. DEPT'S VIEWS, INCLUDING TALKING POINTS, WOULD BE GREATLY APPRECIATED.

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- 3. ITEM 3.1.2.3 SEVENTH REPORT ON ACTIVITIES OF JIU FROM JULY 1974 TO JUNE 1975. DOCUMENT NOT YET AVAILABLE. ASSUME US SHOULD BE SUPPORTIVE OF JIU WHOSE FUNCTION IS CRUCIAL IN IMPROVING THE UN SYSTEM. SUPPORT ENLARGED STAFF, LARGER BUDGET AND RELATIVELY GREATER AUTHORITY FOR JIU. DEPT'S GUIDANCE REQUESTED.
- 4. ITEM 4.1 CONSIDERATION OF A PRELIMINARY DOCUMENT CONCERNING DOCUMENT 19 C/4 AND MEDIUM-TERM PLANNING. THIS AND NEXT ITEM 4.2 ARE UNDOUBTEDLY THE MAJOR PROGRAM ITEMS BEFORE THE BOARD. ACCORDING TO SECRETARIAT SOURCES, DG'S REPORT ON SUBJECT ITEM (TO BE AVAILABLE ON AUG. 25) WILL CONTAIN FOUR PARTS:

(A) REVISED LIST OF MEDIUM-TERM OBJECTIVES WHERE DEVIATION OCCURS FROM THOSE ADOPTED BY 18TH GENCONF; (B) PROPOSALS RE POSSIBLE LAYOUT OF 19 C/4 DOC. (THIS SUBJECT WAS THOROUGHLY DISCUSSED BY 97 EXBD); (C) FIVE "MODEL" OBJECTIVES (BY WAY OF EXAMPLE) AS THEY WILL LIMITED OFFICIAL USE

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APPEAR IN C/4 DOC.; AND (D) NUMBER OF TECHNICAL AND METHODOLOGICAL QUESTIONS, E.G. SHOULD OFFICE OF PUBLIC INFORMATION (OPI) BE LEFT AS A SEPARATE SERVICE IN C/4? OR: HOW SUBVENTIONS TO NGO'S SHOULD BE PRESENTED IN C/4, BY SECTORS OR BY PROGRAM?

USDEL IS WELL EQUIPPED TO HANDLE THIS ITEM. HOWEVER, DEPT'S VIEWS AND COMMENTS WOULD BE WELCOMED.

5. ITEM 4.2 - STUDY OF A DOCUMENT CONCERNING THE C/5 DOCUMENT AND OF THE POSSIBLE BUDGETARY IMPLICATIONS, AND REPORT BY THE DG ON ANY MEASURES WHICH MAY BE AGREED AT INTER-AGENCY LEVEL FOR IMPROVING THE METHODS OF BUDGETING AND ANY GUIDELINES ADOPTED BY THE EXBD ON THIS QUESTION.

DG'S REPORT RE DOC. C/5 (TO BE AVAILABLE ON AUG. 25)
WILL HAVE THREE PARTS: (A) ANALYSIS OF THE REPLIES TO
DG'S QUESTIONNAIRE SENT OUT TO ALL MEMBER
STATES EARLY THIS YEAR; (B) POSSIBLE PROGRAM ORIENTATION
FOR NEXT BIERNIUM, AS REFLECTED IN REPLIES THUS RECEIVED FROM 84 MEMBER STATES, AND (C) POSSIBLE POLICY
AND BUDGETARY IMPLICATIONS, E.G. SHOULD THERE BE LARGER
BUDGETARY RESERVES IN FUTURE? SHOULD SYSTEM OF "FULL
BUDGETING" BE CONTINUED? ETC.

WE UNDERSTAND THAT DG WILL NOT PROVIDE ANY RESOURCE INDICATION IN HIS PRELIMINARY REPORT ON C/5 DOC. HIS POSITION IS THAT ONE SHOULD FIRST DISCUSS AND AGREE ON MAJOR OUTLINES OF PROGRAM ORIENTATION AND ONLY THEN DISCUSS THE FINANCING. DG CONSIDERS THE QUESTIONNAIRE AS HIS WAY OF FINDING OUT, AT AN EARLY STAGE, POTENTIAL DIFFERENCES OF OPINION AMORG MEMBER STATES CONCERNING UNESCO PROGRAM ORIENTATION.

HIS REPORT TO THIS EXBD SESSION WILL HIGHLIGHT THESE DIFFERENCES WHICH HE WOULD ATTEMPT TO IRON-OUT WITH EXBD IN ORDER TO AVOID CONFRONTATIONS AT GENCONF.

IT SEEMS TO USDEL THAT WE SHOULD APPROVE, IN PRINCIPLE, DG'S APPROACH TO SUBJECT MATTER AS STATED ABOVE, ESLIMITED OFFICIAL USE

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PECIALLY HIS DESIRE TO RELY MORE HEAVILY ON EXBD FOR POLICY GUIDANCE AND TO USE EXBD AS PROPER FORUM FOR IRONING OUT DIFFERENCES OF VIEWS TO PREVENT POTENTIAL CONFRONTATIONS AT GENCONF.

WE BELIEVE THAT OUR OWN LIST OF HIGH PRIORITY OBJECTIVES, AS FAR AS 19 C/5 AND MEDIUM-TERM PLANNING (19 C/4) IS CONCERNED, SHOULD INCLUDE FOLLOWING: INTEGRATED RURAL DEVELOPMENT, ROLE OF WOMEN, HUMAN RIGHTS, TRANSFER OF TECHNOLOGY, EDUCATION POLICIES AND PLANNING, LIFE-LONG EDUCATION, ENERGY RESOURCES, BIOLOGICAL RESOURCES, WATER RESOURCES, POPULATION DYNAMICS, FREE AND MULTI-DIRECTIONAL FLOW OF INFORMATION, DEVELOPMENT AND APPLICATION OF SOCIAL SCIENCES, AND FURTHER DEVELOPMENT OF INFORMATION SYSTEMS.

USDEL WILL, OF COURSE, SHARE WITH DEPT ITS ANALYSIS OF DG'S REPORTS ON ITEMS 4.1 AND 4.2, ONCE RELEVANT DOCUMENTS BECOME AVAILABLE, AND WILL SEEK DEPT'S FURTHER GUIDANCE.

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6. ITEM 5.1.1 - CHOICE OF TOPICS FOR IN-DEPTH STUDY BY THE SPECIAL COMMITTEE AND APPOINTMENT OF RAPPORTEURS: REPORT OF THE SPECIAL COMMITTEE.

WE UNDERSTAND THAT BEYOND HIS THREE PAGE REPORT (DOC. 98 EX/SP/2) LISTING TOPICS WHICH HAVE ALREADY BEEN STUDIED IN DEPTH BY SPCOMMITTEE DURING YEARS 1968 - 1974, DG WILL HAVE NO SUGGESTIONS TO MAKE CONCERNING THIS ITEM. CONSEQUENTLY SELECTION OF TOPICS WILL HAVE TO BE MADE BY THE BOARD ALONE.

WE RECOMMEND THAT USDEL BE AUTHORIZED TO PROPOSE ONE TOPIC FOR IN-DEPTH STUDY BY SPECIAL COMMITTEE, NAMELY "UNESCO'S EXPERIENCES IN CARRYING OUT PROGRAMS IN AND FOR THE 25 LEAST DEVELOPED COUNTRIES." WE BELIEVE THAT IN VIEW OF US CONGRESS' INTEREST IN STIMULATING DEVELOPMENT IN POOREST COUNTRIES (SEE FOREIGN ASSISTANCE ACT OF 1961 AS AMENDED IN 1974), THIS TOPIC LIMITED OFFICIAL USE

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IS BOTH APPROPRIATE AND TIMELY. USDEL WILL BE PREPARED TO SERVE AS CO-RAPPORTEUR FOR ABOVE TOPIC JOINTLY, E.G. WITH EXBD MEMBER FROM UPPER VOLTA. UNLESS WE HEAR OTHERWISE, USDEL INTENDS TO CONSULT PROF. KI-ZERBO, THROUGH US EMBASSY OUAGADOUGOU, ON SUBJECT MATTER BEFORE FORTHCOMING MEETING OF EXBD SPECIAL COMMITTEE.

7. ITEM 5.2.1 - INVITATIONS TO INTERGOVERNMENTAL CONFERENCES AND MEETINGS.

AMONG THE INVITEES TO ABOVE AS WELL AS OTHER MEETINGS LISTED ON THIS BOARD AGENDA (SEE ALSO ITEMS 5.4.2; 5.5.1 AND 5.6.1) ARE: THE AFRICAN LIBERATION MOVEMENTS RECOGNIZED BY OAU; THE PALESTINE LIBERATION ORGANIZATION RECOGNIZED BY LAS, AS WELL AS FOLLOWING NON-MEMBER STATES OF UNESCO: BAHAMAS, BHUTAN, BOTSWANA, DEMOCRATIC REPUBLIC OF VIET-NAM, EQUATORIAL GUINEA, FIJI, HOLY SEE, LIECHTENSTEIN, REPUBLIC OF MALDIVES, MOZAMBIQUE, NAURU, SWAZILAND, TONGA, AND WESTERN SAMOA. DEPT'S GUIDANCE IS REQUESTED AS TO HOW US VOTE SHOULD BE CAST.

8. ITEM 5.2.2 - UNITED NATIONS UNIVERSITY: ANNUAL REPORT OF THE UNIVERSITY COUNCIL AND REPORT OF THE DG.

DURING LAST EXBD SESSION, SEVERAL BOARD MEMBERS STRESSED THE DESIRE AND NEED TO BE BETTER INFORMED ABOUT THE UNU. CONSEQUENTLY, THE BOARD DECIDED TO INSCRIBE THIS ITEM ON ITS 98 EXBD AGENDA. USDEL ASSUMES THAT ANNUAL REPORT OF UNU COUNCIL HAS ALREADY BEEN DISCUSSED IN OTHER UN FORUMS AND WOULD APPRECIATE DEPT'S VIEWS AND TALKING POINTS THEREON.

9. ITEM 6.1 - IN-DEPTH STUDY OF THE WORKING METHODS OF THE GENERAL CONFERENCE.

THE BOARD WILL RESUME ITS CONSIDERATION OF THIS IMPORTANT MATTER WHICH WAS SUBJECT OF LIVELY DEBATE AT PREVIOUS EXBD SESSION. DG'S REPORT (DOC. 98 EX/16) HAS BEEN AIRPOUCHED TO IO/UNESCO AND IO/UCS ON AUG. 14. DEPT'S AND TCOM GUIDANCE WOULD BE WELCOMED, PARTICULARLY LIMITED OFFICIAL USE

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AS TO PARTS II AND III OF SUBJECT REPORT AND ITS ANNEXES OUTLINING A CHOICE BETWEEN TWO POSSIBLE ALTERNATIVES FOR ORGANIZATION OF WORK OF GENCONF.

10. ITEM 6.2 - APPLICATION OF RULE 30 OF THE RULES OF PROCEDURE OF THE GENERAL CONFERENCE IN RESPECT OF THE COMPOSITION OF THE GENERAL COMMITTEE AND OTHER ORGANS OF THE CONFERENCE AND OTHER BODIES ELECTED OR DESIGNATED BY THE GENERAL CONFERENCE, WITH PARTICULAR ATTENTION TO THE EQUITABLE GEOGRAPHICAL AND CULTURAL REPRESENTATION OF MEMBER STATES.

THIS ITEM STEMS FROM INITIATIVE OF TUNISIAN EXBD MEMBER EXPRESSING ARAB AND AFRICAN CONCERN THAT IN THE PAST THESE TWO REGIONS HAVE BEEN UNDER-REPRESENTED IN VARIOUS ORGANS OF GENCONF AND OTHER BODIES ELECTED BY GENCONF. STATISTICAL STUDY OF SUBJECT MATTER IS EXPECTED TO SHOW THAT ELECTORAL GROUP I AND II HAVE BEEN OVER-REPRESENTED IN THESE ORGANS. IN THIS CONNECTION, IT WOULD BE USEFUL FOR USDEL TO KNOW THE PROCEDURE FOLLOWED BY OTHER UN AGENCIES IN REGARDS TO COMPOSITION OF THEIR RESPECTIVE BODIES AND ORGANS. DEPT'S GUIDANCE REQUESTED.

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11. ITEM 6.3 - INVITATION BY THE GOVERNMENT OF KENYA TO HOLD THE NINETEENTH SESSION OF THE GENCONF IN NAIROBI: REPORT OF THE DG ON THE CONTRIBUTIONS RECEIVED AND ON THE DETAILED IMPLICATIONS OF THE ORGANIZATION OF THAT SESSION IN NAIROBI.

DG'S REPORT ON THIS ITEM IS NOT EXPECTED BEFORE
SEPT. 15. USDEL UNDERSTANDS THAT UNCTAD IS SCHEDULED
TO HOLD ITS MAY 1976 MEETING IN NAIROBI AND WOULD,
THEREFORE, BE GRATEFUL FOR PERTINENT INFORMATION
AS TO FINANCIAL ARRANGEMENTS BETWEEN UNCTAD-GOK WHICH
MAY BE RELEVANT TO UNESCO SITUATION.
12. ITEM 7.1 RECENT DECISIONS AND ACTIVITIES OF THE
ORGANIZATIONS OF THE UNITED NATIONS SYSTEM OF RELEVANCE
TO THE WORK OF UNESCO.
DG'S REPORT DOC. 98 EX/19) HAS BEEN AIRPOUCHED TO
IO/UNESCO ON AUGUST 12. USDEL WILL FOLLOW POSITIONS
CONSISTENT WITH US POSITIONS IN THE MEETINGS REPORTED

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ON IN ABOVE DOCUMENT. WE WOULD THEREFORE REQUEST US VOTING RECORD AND US POSITION PAPERS FOR FOLLOWING: SECOND GENERAL CONFERENCE OF UNIDO, 12-26 MARCH 1975 - LIMA;

ECOSOC - 58TH SESSION - 8 APRIL- 9 MAY 1975, NEW YORK;

WORLD CONFERENCE OF THE INTERNATIONAL WOMEN'S YEAR, 19 JUNE - 1 JULY 1975, MEXICO CITY;

ECOSOSC - 59TH SESSION, 2 JULY - 1 AUGUST 1975, GENEVA,

AND UNDP GOVERNING COUNCIL - 20TH SESSION - JUNE 11 - 27, GENEVA

13. ITEM 8.1 - BUDGETARY AND FINANCIAL POSITION OF THE ORGANIZATION FOR 1975-1976:

DEPARTMENT WILL NOTE THAT ACCORDING TO DOC. 98 EX/23 THE ESTIMATED REQUIREMENTS IN EXCESS OF BUDGET PROVISIONS FOR REMAINDER OF 1975-76 BIENNIUM AMOUNTS TO \$28,114,300, OF WHICH \$19,230,000 RELATES TO DEPRECIATION IN THE VALUE OF US DOLLAR, \$8,814,300 DUE TO INFLATION COSTS IN FRANCE, AND \$70,000 RELATING TO UNESCO'S PARTICIPATION IN THE INTERNATIONAL CIVIL SERVICE COMMISSION. DG PROPOSES WAYS AND MEANS TO FINANCE PART OF THIS SHORT-FALL, SUCH AS SAVINGS, USE OF THE APPROPRIATION RESERVE PLUS FROM SUPPLEMENTARY ESTIMATES AMOUNTING TOTAL TO \$15,145,700. THIS WILL STILL LEAVE TOTAL ESTIMATED SHORT-FALL OF ABOUT \$13 MILLION.

USDEL FEELS IT UNLIKELY THAT POSSIBLE US ARGUMENT FOR WHOLE AMOUNT OF DEFICIT TO BE ABSORBED BY FURTHER ECONOMIES AND PROGRAM CUT-BACKS WILL BE SUPPORTED BY OTHER BOARD MEMBERS IN VIEW OF AUSTERITY MEASURES ALREADY PROPOSED (SEE PARAS. 5 AND 9 ON REF. DOC.). ABOVE INTENDED AS ADVANCE SIGNALLING OF ISSUE ON WHICH USDEL WILL REQUIRE GUIDANCE. FURTHER INFO ON THIS GENERAL ISSUE WILL BE TRANSMITTED ASAP.

14. ITEM 8.5 - GEOGRAPHICAL DISTRIBUTION OF POSTS LIMITED OFFICIAL USE

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WITHIN THE SECRETARIAT.

THIS IS EXPECTED TO BE ONE OF THE KEY ITEMS FOR CONSIDERATION BY F & A COMMISSION. DG'S STUDY, NOT YET AVAILABLE, EXPECTED TO DISCUSS SEVERAL ALTERNATIVE WAYS OF MEASURING GEOGRAPHICAL DISTRIBUTION, E.G.

HOW TO CALCULATE WHAT A GIVEN UNESCO POST "COSTS" IN TERMS OF POINTS (D-1 POSITION - 10 POINTS, P-3 POSITION - 6 POINTS, ETC.) RATHER THAN TO EXPRESS PRINCIPLE OF GEOGRAPHICAL DISTRIBUTION SOLELY BY RUMBER OF SECRETARIAT POSTS HELD BY A MEMBER SATE AT A GIVEN TIME.

IN ANY EVENT, USDEL EXPECTS THAT THERE WILL BE GREAT PRESSURE TO INCREASE THE MI- MINIMUM REPRESENTATION FROM PRESENT TWO TO FOUR POSTS TO AT LEAST THREE TO FIVE.

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WE ALSO EXPECT SOME CHALLENGE TO EXISTING FORMULA WHERE-BY PERCENTAGE OF BUDGET IS THE BASIS FOR ALLOTTING POSTS TO MEMBER STATES. DEPARTMENT'S GUIDANCE REQUESTED, IN-CLUDING INFORMATION AS TO HOW SUBJECT MATTER IS HANDLED BY OTHER UN AGENCIES.

15. ITEM 8.7 - CONSULTATION IN PURSUANCE OF RULE 54 OF THE RULES OF PROCEDURE OF THE EXECUTIVE BOARD (IN

PRIVATE MEETING).

WE UNDERSTAND THAT DG HAS SENT US EXBD MEMBER GORDON SHERER HIS SHORT 'LIST" OF CANDIDATES FOR POSTS OF ADG'S FOR SCIENCE AND ADMINISTRATION REQUESTING MR. SHERER'S VIEWS THEREON. SINCE MR. SHERER'S WRITTEN INSTRUCTION TO SECRETARY OF EXBD SPECIFICALLY STATES THAT HE, MR. SHERER, SHOULD BE THE SOLE RECIPIENT OF THIS TYPE OF CORRESPONDENCE, US PERMDEL HAS NOT RECEIVED COPIES OF THIS PARTICULAR CONSULTATION LETTER. HOWEVER, WE WILL TRY TO OBTAIN A COPY OF THIS "CONFILIMITED OFFICIAL USE"

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DENTIAL" LETTER AND WILL BE SHARING WITH THE DEPT. OUR VIEWS RE THESE TWO TOP APPOINTMENTS.

16. ITEM 9.1 - PROGRAM STRUCTURE FOR INFORMATION, DOCUMENTATION, LIBRARIERS AND ARCHIVES: REPORT OF THE DIRECTOR-GENERAL (98 EX/32).

AS PER STATE 168885 AND PARIS 18736, USDEL IS LOOKING FORWARD TO RECEIVING NAS' PAPER AND DEPARTMENT'S GUIDANCE ON SUBJECT MATTER.

17. NOTE: DEPARTMENT ATTENTION IS CALLED TO FACT THAT ORIGINAL ITEM 9.2 (REPORT OF DG ON IMPLEMENTATION OF 18C/RES. 13, CONCERNING EDUCATION AND CULTURAL INSTITUTIONS IN THE ARAB OCCUPIED TERRITORIES) WHICH APPEARED ON PRELIMINARY DRAFT 98 EXBD AGENDA SENT TO DEPT. (SEE PARIS 18327), HAS BEEN REMOVED BY DG. THIS WAS DONE, WE WERE TOLD, IN ORDER TO AVOID POSSIBLE UNDESIRABLE CONFRONTATION AT THIS BOARD SESSION AND TO CONCENTRATE ITS WORK ON MAJOR SUBSTANTIVE ISSUES AT HAND.

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To: STATE

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